



# ARROWHEAD

REGIONAL MEDICAL CENTER  
OWNED AND OPERATED BY THE COUNTY OF SAN BERNARDINO

*The Heart of a Healthy Community*

400 NORTH PEPPER AVENUE • COLTON • CALIFORNIA • 92324-1819

www.arrowheadmedcenter.org  
909.580.1000

July 1, 2013

Chief Executive Officer  
PATRICK PETRE

Arrowhead Regional Medical Center  
400 N. Pepper Avenue  
Colton, CA 92324

Chief Operating Officer  
MAUREEN M. MALONE

OSHPD Facility No. 106364231

Interim Medical Director  
EMILY EBERT, MD

## METHODOLOGY

The pricing methodology used by Arrowhead Regional Medical Center (ARMC) is set according to each service unit or revenue center, with consideration to the following factors: acquisition cost, uniform mark-ups on a relationship to the cost of the item or service, comparable market values and involvement of each department manager. The fees are the amounts that have been determined to be the fair and equitable cost of the service.

The estimated percent change in gross revenue due to price changes approved by the San Bernardino County Board of Supervisors is 0%. There were some price adjustments made in a number of departments and the net effective on gross revenues was -6.27%

Sincerely,

Frank Arambula  
Chief Financial Officer  
Arrowhead Regional Medical Center

Board of  
Supervisors

ROBERT A. LOVINGOOD  
First District

JANICE RUTHERFORD  
Second District

JAMES RAMOS  
Third District

GARY C. OVITT  
Fourth District

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